

# QUESTIONS & ANSWERS

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**IIBA**

# IIBA-AAC

*Agile Analyst*

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**QUESTION 76**

Through ongoing collaboration with stakeholders the team continues to uncover new information. This is leading to changes to the products that are being produced. The team should:

- A. Stop all work until stakeholders can decide what they need
- B. Schedule additional review sessions to speed up stake holder decisions
- C. Accept all changes but delay additional solution development work to minimize rework
- D. Continue as is since the process is working

**Correct Answer:** B

**QUESTION 77**

During a backlog refinement meeting, the team uses the appropriate technique to focus discussion on backlog items and their:

- A. Technical designs and related details
- B. Related users, user goals, user activities and their importance
- C. Estimates determined by the delivery team
- D. Resource requirements and availability for work.

**Correct Answer:** D

**QUESTION 78** While reviewing criteria for a well-written story, the team discusses the following criteria:

- A. Detailed persona characteristics
- B. Cost-benefit valuation
- C. Alignment to the organization's vision statement
- D. Achievable unit of development

**Correct Answer:** D

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (55)

**QUESTION 79**

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

- A. Backlog refinement
- B. Portfolio kanban
- C. Purpose alignment model
- D. Story elaboration

**Correct Answer:** B

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (39)

**QUESTION 80** While using Kano Analysis to determine what features to include in the MVP, the delivery team decides to include characteristics which if omitted will cause intense dissatisfaction. A team member indicates that these are referred to as:

- A. Performance characteristics
- B. Threshold characteristics
- C. Minimum characteristics
- D. Excitement characteristics

**Correct Answer:** B

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (74)

**QUESTION 81**

The team is discussing what analysis performed at the initiative level should include. They realize this analysis will support a number of key decisions, particularly decisions around the:

- A. Needs and the solution that will satisfy those needs
- B. Objectives and strategies to meet those objectives
- C. Problem and the system that will address that problem
- D. Strategy and identifying actions that will address that strategy

**Correct Answer:** A

**QUESTION 82**

Good analysis practices at the Strategy Horizon facilitate the transfer of relevant knowledge between teams to:

- A. Better understand what features will be delivered
- B. Cancel initiatives that no longer provide value
- C. Stimulate collaboration and continuous improvement.
- D. Prioritize and sequence features for delivery

**Correct Answer:** C

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (38)

**QUESTION 83**

The team is considering which of several solution paths they should invest in. They are working only from conjecture and opinion, not data and facts. A practitioner with an agile mindset would remind them to:

- A. Perform a value analysis of real options
- B. Discover what works by trying things out
- C. Consider analysis at multiple horizons

D. Collaborate more to create new ideas

**Correct Answer:** C

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (24)

**QUESTION 84**

The team is struggling with how to best design and explore options for moving forward. They settle on a time-boxed research approach which is often referred to as a:

- A. Simulation
- B. Wasteful
- C. Spike
- D. Incremental

**Correct Answer:** C

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (99)

**QUESTION 85** At the Initiative Horizon, we see the concept of adaptive planning expressed when a solution owner:

- A. Ensures technical documentation is updated in response to changes
- B. Seeks guidance and direction from senior stakeholders for remaining work
- C. Uses feedback to make decisions about remaining solution components or initiatives
- D. Meets with stakeholders to gather feedback about delivered solution components

**Correct Answer:** C

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension\\_V2-Member-Copy.pdf](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf) (29)

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